

## **RESUME OF BRIAN R. BARBER, DIRECTOR OF CONSULTING**

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### **EDUCATION**

**Georgia Institute of Technology**  
Bachelor of Industrial Engineering

**Goizueta Business School of Emory University**  
Master of Business Administration

Twenty-six years experience in utility rate analysis including financial, economic and accounting considerations. Broad based background in all areas of regulated utilities. Particular expertise in review of rate increase filings. Responsibilities have included management of consulting projects and presentation of expert testimony before regulatory bodies.

### **REGULATORY TESTIMONY**

Preparation and presentation of expert testimony in the areas of

- Development of representative test year and revenue requirements (telecommunications and gas utilities).
- Gas and electric cost of service, revenue allocation and rate design.
- Incentive regulation.
- Load forecasting.
- Ratemaking treatment of the Tax Reform Act of 1986.
- Fuel cost recovery factors.

Testimony presented in Arkansas, Florida, Georgia, Kentucky, Michigan, Louisiana, New Mexico, North Carolina and Ohio.

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1996 to  
Present and  
1985 to  
1993:

**J. Kennedy and Associates, Inc.: Director (2007)** - Responsible for analysis of utility revenue requirements. Projects have included an earnings investigation of South Central Bell Louisiana, Atlanta Gas Light Company rate cases, and other consulting assignments in the areas of cost of service, rate design and prudence reviews.

Director & Manager - Responsible for consulting assignments in the areas of cost of service, rate design, revenue requirements, economic analyses, and load forecasting. Projects have included reviews of current utility rate levels from regulatory ratemaking perspective and prudence reviews of load forecasting and generation planning.

1981 to  
1985:

**Georgia Public Service Commission: Senior Public Utilities Engineer -** Responsible for analysis of electric, gas, and telecommunication rate filings. Subjects include weather normalization, fuel cost projections, regulatory accounting, sales forecasting, fuel inventory levels, depreciation and rate design. Participated in the preparation of expert testimony, cross-examination of witnesses and settlement negotiations. Participated in analysis of electric utility generation expansion plan and staff audits.

### **CLIENTS SERVED**

#### **State Agencies**

Georgia Public Service Commission  
Louisiana Public Service Commission  
New Mexico Office of Attorney General

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### **Industrial Groups**

Airco Industrial Gas  
Arizona Chemical Company  
Arkansas Electric Energy Consumers' Group  
Arkansas Gas Consumers  
CF&I Steel and Climax Molybdenum  
Connecticut Industrial Energy Consumers  
Indiana Industrial Energy Consumers  
ITT/Rayonier  
Kentucky Industrial Utility Customers, Inc.  
Met-Ed Industrial Users Group  
Minnesota Large Power Intervenors  
North Carolina Industrial Energy Consumers  
Occidental Chemical Company  
Ohio Energy Group  
Ohio Industrial Customers' Group  
Penelec Industrial Customer Alliance  
PPG Industries  
Virginia Committee for Fair Utility Rates  
West Penn Industrial Intervenors  
West Virginia Energy Users Group  
Wisconsin Industrial Energy Group, Inc.

### **Other Clients**

The Kroger Company  
South Florida Hospital and Healthcare Association

**Expert Testimony Appearances  
of  
Brian R. Barber  
As of May 2010**

<b>Date</b>	<b>Case</b>	<b>Jurisdiction</b>	<b>Party</b>	<b>Utility</b>	<b>Subject</b>
12/82	3328-U	GA	Georgia Public Service Commission	Georgia Power Co.	Fuel cost recovery project.
9/86	E-7 Sub 408	NC	NC Industrial Energy Consumers	Duke Power Company	Cost of service allocation.
5/87	E-7	NC	NC Industrial Energy Consumers	Duke Power	Fuel cost recover factor
5/87	9781	KY	Kentucky Industrial Utility Customers	Louisville Gas & Electric Co.	Tax Reform Act, regulatory analysis of financial data, allocation of rate reduction.
5/87	861308-EI	FL	ITT/Rayonier	Florida Public Utilities Co.	Rate structure and pricing.
8/87	3673-U	GA	Georgia Public Service Commission	Georgia Power Co.	Customer connection and reconnection charges.
9/87	87-070-U	AR	Arkansas Gas Consumers	Arkansas Louisiana Gas Co.	Cost allocation, revenue allocation, ratemaking proposals.
9/87	87-071-U	AR	Arkansas Gas Consumers	ARKLA Energy Resources	Ratemaking principles, revenue requirements.
6/88	871255-GU	FL	Arizona Chemical Company	West Florida Natural Gas	Rate structure and pricing.
9/88	U-17949	LA	Louisiana Public Service Commission	South Central Bell	Earnings Analysis Revenue Requirements.
10/88	3780-U	GA	GPSC Staff	Atlanta Gas Light Co.	Revenue Requirements Attrition Requirements.
10/88	3799-U	GA	GPSC Staff	United Cities	Revenue Requirements.
1/89	U-17949	LA	Louisiana Public Service Commission	South Central Bell	Rebuttal Incentive Regulation Plan.
10/89	2087	NM	Office of Attorney General	Public Service Company of NM	Load Forecasting.
4/90	89-1001	OH	Industrial Energy	Ohio Edison	Revenue Requirements. Consumers

**Expert Testimony Appearances  
of  
Brian R. Barber  
As of May 2010**

<b>Date</b>	<b>Case</b>	<b>Jurisdict.</b>	<b>Party</b>	<b>Utility</b>	<b>Subject</b>
5/90	3905-U	GA	GPSC Staff	Southern Bell Telephone & Telegraph Co.	Regulatory Policy (Panel Testimony).
7/90	3923-U	GA	GPSC Staff	Atlanta Gas Light Co.	Revenue Requirements. Attrition, Regulatory Policy.
8/91	U-9433-R	MI	Association of Business Advocating Tariff Equity	Consumers Power Co.	Take or Pay Recovery, Flexible Rider.
9/92	92-032-U	AK	Arkansas Gas Consumers	Arkansas Louisiana Gas Co.	Revenue Requirements.
5/93	4267-U	GA	Petroleum Source and Systems Group, Inc.	Atlanta Gas Light Co.	Pricing issues related to the sale of gas to interruptible customers.
3/98	8390-U	GA	Georgia Natural Gas Group and the Georgia Textile Manufacturers Assoc.	Atlanta Gas Light Co.	Restructuring issues; rate design; balancing; unbundling.
1/05	04-035-42	UT	The Kroger Company	Pacificorp	Cost of Service Rate Design